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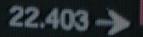
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# Business Growth Strategy Luigino Market Analysis

Business Growth Strategy for Luigino (Formerly Naked Dog)

March 19, 2025



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# Business Growth Strategy for Luigino (Formerly Naked Dog)

# 1. Market Analysis

#### **Neighborhood Demographics & Growth**

Greenpoint, Brooklyn has transformed into a rapidly growing, young, and affluent community. The neighborhood's population is approximately 37,500 with a **median age of 34** (Greenpoint | Neighborhood Guide | Kayla Lee Team), indicating a large base of young professionals. The median household income is around \$126,000 (Greenpoint, Brooklyn, NY Demographics - Point2 Homes), well above city averages, and the area has seen a 26% population increase from 2010 to 2020 - one of the biggest jumps in NYC (A Snapshot of Greenpoint in 2022: Interviews with North Brooklyn Voters - Greenpointers). This surge is fueled by new waterfront high-rise developments and luxury condos. For example, projects like the two-tower Eagle+West development added hundreds of units (with 224 affordable units in the mix) to Greenpoint's waterfront (Greenpoint, Brooklyn: Rise in Residential Development), and other upscale buildings (e.g. 30 Kent Street with 80 units) are now occupied by residents. In total, over 20 new high-rise residential towers have sprung up along the Greenpoint waterfront in recent years, dramatically increasing the local customer base. These trends suggest a growing pool of potential patrons within walking distance – many of them young, high-income individuals seeking dining and delivery options near their new homes. High demand is reflected in skyrocketing rents (median asking rent hit \$4,200 by summer 2022, second-highest in Brooklyn) (A Snapshot of Greenpoint in 2022: Interviews with North Brooklyn Voters -Greenpointers), underscoring the influx of affluent residents. **Takeaway:** Greenpoint's boom in high-rise living means Luigino can tap into a

steadily expanding local market of upscale diners and convenient delivery customers.

# Dining Trends & Consumer Behavior (Upscale Italian Focus)

Citywide dining trends show consumers are eager to dine out but also expect more from each experience. Nationally, spending on "food away" from home" (restaurants) now accounts for 55.7% of total food expenditures - an all-time high (2024 Consumer Dining Trends: How Americans Are Spending on Restaurants and Takeout - Escoffier). In other words, people are dining out more than cooking at home. In New York, Italian cuisine remains perennially popular, but diners have become discerning - they crave authenticity, guality, and experiential dining. In a city teeming with Italian joints, Naked Dog's homemade pasta stood out for its authenticity and consistency (Italian Restaurant, Cecilia's Version: An Interview with Naked Dog's Owner, Cecilia Di Paola -Greenpointers), which bodes well for Luigino's positioning as a quality-driven Italian eatery. Consumers increasingly seek not just a meal, but an **experience**: interactive or theatrical elements (like tableside preparations) and chef-driven tasting menus are in high demand. In fact, 67% of diners say they want more than a standard dinner they're interested in multi-course feasts or themed dining events (2024 holiday restaurant dining trends can serve as a blueprint for 2025) (2024 holiday restaurant dining trends can serve as a blueprint for 2025). This reflects a broader "experiential dining" trend: restaurants offering special experiences (chef's tables, tableside service, curated wine pairings) see on average **30% higher check averages** and significantly more repeat business (+80% repeat guests) (2024 holiday restaurant dining trends can serve as a blueprint for 2025). At the same time, convenience remains important - 57% of Americans now prefer to order takeout/delivery versus 43% who favor dining in (2024 Consumer Dining Trends: How Americans Are Spending on Restaurants and Takeout -Escoffier), showing that a strong off-premise game is vital even for

upscale restaurants. Social media and digital influence also heavily guide diner decisions: **50% of diners say social media content influences their dining choices** (How to Attract Restaurant Diners with Influencer Marketing - QSR Magazine), and **88% trust online reviews as much as personal recommendations** (How to Attract Restaurant Diners with Influencer Marketing - QSR Magazine). Overall, for an upscale Italian concept like Luigino, the market trends indicate opportunity if we offer top-notch authentic food *and* memorable experiences, while also catering to convenience (delivery) and maintaining a strong online reputation.

#### **Competitive Landscape & Benchmarks**

Greenpoint and the broader NYC market feature several Italian restaurants, but successful rebranding and differentiation can set Luigino apart. Locally, Greenpoint has a mix of casual Italian spots (e.g. Le Fanfare, known for Sardinian dishes, and Milk and Roses with its romantic garden vibe) and nearby heavyweights like Lilia in Williamsburg - a wildly popular pasta-centric restaurant that draws diners from across the city. Lilia's success (often fully booked with weeks-long waits) demonstrates the strong demand for quality Italian in North Brooklyn, and suggests that Greenpoint's growing population could support another destination Italian restaurant if executed well. Naked Dog itself was considered a "hidden gem" with a loyal following for its pasta (Italian Restaurant, Cecilia's Version: An Interview with Naked Dog's Owner, Cecilia Di Paola - Greenpointers), but its guirky name obscured its identity. By rebranding to Luigino with a refined image, we can directly compete with highly regarded Manhattan Italian eateries and elevated Brooklyn spots (like Lilia or **Osteria Brooklyn**), positioning Luigino as the go-to upscale Italian in Greenpoint. It's useful to benchmark examples of successful restaurant rebrands in NYC: for instance, **Coco Pazzo**, a legendary Italian restaurant, was revived after years of dormancy through a thoughtful rebranding that modernized its logo and interior while honoring its heritage (Coco Pazzo - Restaurant Branding Case Study - RDA International). The result appealed to both loyal old patrons and new millennial diners (Coco Pazzo - Restaurant Branding Case Study - RDA

International). This shows the power of combining nostalgia with fresh design – a strategy we can emulate by referencing Naked Dog's story (the owner's beloved dog Luigi) but presenting the new Luigino brand in a more elegant, contemporary way. In terms of service and menu, Luigino can also benchmark against Italian restaurants that successfully added experiential touches - for example, **Cacio e Pepe** in NYC became famous for its tableside cheese-wheel pasta and expanded to a second location due to its popularity (Cacio e Pepe Restaurant Opens a Second Location in <u>Manhattan</u>). Similarly, restaurants that introduced chef's tasting menus or special off-menu courses often garnered press attention and foodie interest. The competitive takeaway: **Luigino can outperform local** competitors by leveraging the goodwill of Naked Dog's food quality, adopting a clearer Italian identity, and offering unique dining experiences. Successful rebrands have shown that refreshing a restaurant's identity can "breathe new life" into the business, attracting new customers while keeping loyal ones engaged (Five Best Examples of Restaurant Rebranding). We aim to do the same in Greenpoint's evolving market.

# 2. Branding & Positioning Strategy

# Name Change Impact – Shifting Perception with "Luigino"

Renaming **Naked Dog** to **Luigino** is a strategic move to clarify the restaurant's identity and elevate its brand in customers' minds. The original name, while personal to the owner, often caused confusion – some passersby didn't realize Naked Dog was an Italian restaurant (the name even evoked pet grooming to some) (<u>Italian Restaurant, Cecilia's Version:</u> <u>An Interview with Naked Dog's Owner, Cecilia Di Paola - Greenpointers</u>). This mismatch between name and cuisine was a missed opportunity in branding. The new name **"Luigino"** (a nod to the owner's dog *Luigi*, and Italian in flavor) immediately conveys an Italian identity. In the crowded

#### NYC dining scene, a name plays a "massive role in shaping perception and driving consumer behavior" (The Surprising **Consumer Psychology of Product Names — Neuroscience Of).** Luigino suggests authenticity and a personal touch (since it's derived from Luigi), while also sounding like a traditional Italian trattoria. We anticipate that this change will **shift customer perception** – from a quirky neighborhood spot to a **refined Italian dining destination**. Importantly, the owner herself hinted that she wished she had used "Luigi" in the name for clarity (Italian Restaurant, Cecilia's Version: An Interview with Naked Dog's Owner, Cecilia Di Paola - Greenpointers); this rebrand fulfills that intent. The immediate benefits include: diners seeking Italian food in Greenpoint will instantly recognize Luigino as such (whereas "Naked Dog" required explanation), and the name carries a more upscale connotation, aligning with our goal of positioning Luigino as a top-tier Italian restaurant. In summary, the name change is expected to **eliminate confusion**, create a stronger first impression, and attract guests who might have overlooked the restaurant before due to the old name.

# Visual Branding Elements – Logo, Color Scheme & Décor Enhancements

With the new name comes a complete visual rebrand to establish Luigino's identity as sophisticated yet inviting. We will design a **new logo** that is elegant and legible – likely featuring a classic font with a subtle graphic element (perhaps a silhouette of a small dog or a nod to Italian iconography like a fork or pasta swirl) to retain a touch of the restaurant's story. The goal is a logo that can become iconic for the restaurant, easily recognizable on signage, social media, and merchandise. In successful rebrands, even small tweaks to a logo can improve its visibility and impact; for example, when 16 Handles (a NYC dessert franchise) rebranded, they **refreshed their logo for better legibility on signage, which boosted brand visibility on social media as well** (Five Best Examples of Restaurant Rebranding) (Five Best Examples of Restaurant Rebranding). We aim for similar clarity and

#### appeal.

The **color scheme** will be updated to reflect a warm, modern Italian vibe - think rich terracotta or Tuscan olive tones paired with clean neutrals. These colors will carry through from the logo to the interior decor and even staff uniforms, creating a cohesive brand experience. The interior of the restaurant will get thoughtful updates: although Naked Dog already had a cozy atmosphere, we'll introduce **refined decor touches** to signal the upgraded brand. This might include new light fixtures for a soft, intimate glow; framed vintage Italian posters or black-and-white photography on the walls; and a fresh coat of paint that aligns with the Luigino color palette. Minor layout adjustments will optimize the space for comfort and aesthetics (for instance, a dedicated area for the new chef's table or a better display of our wine and amaro collection). The aim is to "create visual consistency from what consumers see online to what they experience on-site" - i.e., the branding carries through every touchpoint (The Recipe for Success: Branding and Consistency.). Consistency is crucial: decor should match the brand's vibe - in our case, rustic elegance - so that the moment guests step in, it "feels" like the Instagram and website they saw (The Recipe for Success: Branding and Consistency.). We will also refresh our table settings (perhaps branded napkins, new plateware) to elevate the dining experience and subtly incorporate our brand motif. Exterior signage will be replaced with the Luigino logo in tasteful lettering, improving street visibility. Overall, the new branding elements will work in harmony to signal a more upscale, authentic Italian experience while maintaining the welcoming, homely feel that existing customers loved. We want both loyal regulars and new visitors to immediately notice the change - "something's new and exciting here" - as soon as they see the sign or walk inside.

## **Staff Presentation & Service Upgrades**

A refined brand identity must be matched by equally refined service. To that end, we will invest in staff training and presentation so that every member of the team embodies the **Luigino ethos** of warm hospitality with polished professionalism. This starts with possibly updating the **staff uniforms or dress code** to reflect the new brand style – for example, servers might wear crisp white shirts with a subtle logo embroidery and aprons in our signature color (olive green or terracotta), replacing the casual attire from Naked Dog. A cohesive uniform instantly signals an upgraded service level and makes staff appear as proud brand ambassadors. We'll hold training sessions prior to relaunch to reinforce fine-dining service standards: covering everything from deep menu knowledge (so servers can confidently explain the nuances of our new dishes and amaro cocktails) to refined table-side etiquette (e.g. how to formally present a wine bottle or prepare the tableside Cacio e Pepe with a bit of showmanship). The aim is to strike a balance between **friendly**, **neighborly service** (a hallmark of Naked Dog that we want to preserve) and **attentive, expert service** expected of an upscale restaurant.

Additionally, we'll empower staff to deliver small "wow" moments that enhance the refined identity – for instance, offering a complimentary amuse-bouche or a taste of a new amaro to regulars, or remembering guests' names and preferences (the kind of personalized VIP touch that fosters loyalty). With the anticipated increase in first-time visitors due to marketing, staff will be trained to actively welcome and educate new **guests**, perhaps sharing the story of the rebrand if appropriate (i.e. "We were formerly Naked Dog – we've just reintroduced ourselves as Luigino with some exciting new additions to our menu, hope you enjoy!"). Internally, we'll create a culture of pride around the rebranding. The owner's presence and passion have always been an asset, and she will continue to be involved daily – but now all staff will be aligned on the new brand mission. As one rebranding guide notes, a cosmetic makeover means little if food and service lack consistency; true rebranding success comes from improving those fundamentals as well (Rebranding Your Current Restaurant - Total Food Service). Therefore, we'll ensure **exceptional customer service** is a cornerstone of Luigino. From the moment a guest calls for a reservation (we'll implement a more organized reservation system to handle increased demand) to the final farewell at the door, every interaction should exude

the **"refreshed vision"** of the restaurant (<u>Restaurant Rebranding: Steps</u> for a Modern Market | WISK). In short, **staff will look and act the part** of a top-tier Italian restaurant team, helping to solidify Luigino's new positioning in guests' minds.

# 3. Marketing & Advertising Plan

To drive revenue and foot traffic, Luigino will execute a robust marketing and advertising plan that spans digital ads, social media, influencer partnerships, PR outreach, and direct customer engagement. The plan is data-driven and targeted, focusing on both attracting *new* customers (leveraging the buzz of the rebrand) and re-engaging our loyal Naked Dog fans.

• Meta Advertising (Facebook & Instagram Ads): We will launch a geo-targeted ad campaign on Facebook and Instagram to reach potential diners in Brooklyn and Manhattan who match our target profile (ages 25-45, living within a few-mile radius or who have shown interest in NYC dining). Facebook's ad platform allows highly specific targeting by location, demographics, interests, and behaviors (Facebook Ads for Restaurants in 2024 (Ultimate Guide) | UpMenu). We'll use a radius target around Greenpoint's new luxury buildings and adjacent neighborhoods (Williamsburg, Long Island City, etc.), ensuring local residents see our ads. Interest targeting will include categories like "Italian cuisine," "foodies," "wine lovers," and "Brooklyn restaurants." Ad creatives will highlight the new brand: for example, a short video of our tableside Cacio e Pepe being prepared (to emphasize the experience), or carousel images of signature dishes and the revamped interior with a headline like "Introducing Luigino - Authentic Italian, Reimagined in Greenpoint." We'll also run **Event Ads** specifically to promote the grand reopening event (Facebook Ads for Restaurants in 2024 (Ultimate Guide) | UpMenu) – these will invite people to our opening night and allow them to RSVP or learn more. The Meta ads will have clear calls-to-action: "Reserve a Table for our Grand Reopening," "Join us for Dinner – Now Open as Luigino," and for local residents, "Now • Delivering to Greenpoint – Order Direct." In terms of budget, we'll allocate a reasonable monthly spend (e.g. \$1,500/month for the first three months) and monitor performance. Facebook advertising can be cost-effective – the restaurant industry sees an average **Return on Ad** Spend (ROAS) around 3:1 (every \$1 in ads yields \$3 in revenue) (Facebook Ads for Restaurants in 2024 (Ultimate Guide) **UpMenu)**, so our goal is to meet or exceed that. We will track metrics like click-through rate, table reservations made via ads, and offer redemptions to calculate Customer Acquisition Cost (CAC). If CAC is, say, \$10 per new diner and their average spend is \$50, that's a good return. We'll continuously refine targeting - for example, creating **Custom Audiences** of people who have visited our website or past customers (if we upload an email list) and retargeting them with ads about the rebrand. This ensures we re-engage those already familiar with Naked Dog, reminding them to come experience Luigino. Overall, a mix of awareness ads and conversion-focused ads (driving reservations or online orders) on Meta will build strong initial momentum.

• Influencer Marketing & PR Outreach: To generate buzz, we will employ a two-pronged approach: engage social media influencers and secure press coverage in key food publications. Influencer marketing can be incredibly powerful for restaurants - 69% of consumers trust influencer recommendations over the restaurant's own advertising (How to Attract Restaurant Diners with Influencer Marketing - QSR Magazine), and restaurants see an average of **\$6.50** in revenue for every \$1 spent on influencer marketing (How to Attract Restaurant Diners with Influencer Marketing - QSR Magazine). We will compile a list of local NYC food influencers and Greenpoint/Williamsburg neighborhood lifestyle influencers (Instagram and TikTok creators with followings in the 5k-50k range for micro-influencers, and a couple of larger NYC foodie accounts 50k+). Early in the rebranding process, we'll reach out with a friendly invitation for a complimentary tasting at Luigino (either during a special media night or individually). The angle: "Be among the first to experience Luigino, Greenpoint's newest upscale Italian concept - featuring

• tableside pasta and craft amaro cocktails." We'll encourage them to post their honest impressions and beautiful food photos. Even a handful of influencer posts can rapidly increase awareness; for example, the "Keith Lee effect" on TikTok was mentioned where a single review flooded restaurants with new customers (How to Attract Restaurant <u>Diners with Influencer Marketing - QSR Magazine</u>) – while we don't expect viral fame, tapping into NYC's foodie network should drive a notable uptick in foot traffic. In parallel, we'll send out a **press release** announcing the rebrand and grand reopening to local media (Eater NY, Time Out New York, Grub Street, Greenpointers, Brooklyn Based, etc.). We'll craft a compelling story highlighting what's newsworthy: the reason behind the rebrand (owner aligning name with Italian roots), the new offerings (tasting menu, etc.), and perhaps a quote from the owner about her vision. *Timing is critical:* we'll send this a couple of weeks before the grand opening to get coverage right as we launch – as one PR guide notes, ensure the story is timely and **relevant to current trends** (How To Get Your Restaurant's Story Told On Local Media McKeeman Communications) (in our case, we can tie into the theme of neighborhood culinary evolution in Greenpoint). We'll offer media an invitation to the VIP press preview night (see Section 4) so they can experience Luigino firsthand. The goal is to land features or mentions such as an Eater "New Releases" piece or a blurb in Time Out's food news, which would significantly raise our profile. Additionally, we'll pitch human-interest angles – e.g., the personal story of Cecilia (the owner) and how she's evolving her beloved restaurant – as local news outlets often look for the story *behind* the food. We'll back our press pitch with some data or unique hooks to catch their attention (for example, noting the high-rise boom in Greenpoint and how Luigino aims to become the neighborhood's dining room). According to PR experts, including **numbers or proof** in your story can make it more publishable (<u>How To</u> Get Your Restaurant's Story Told On Local Media | McKeeman Communications), so we might include a stat like "Greenpoint's population jumped 26% in a decade (A Snapshot of Greenpoint in 2022: Interviews with North Brooklyn Voters - Greenpointers), yet few upscale dining options exist – Luigino looks to fill that gap." By securing even a

 couple of high-profile pieces (and some blogger/influencer posts), we'll generate **earned media** that money can't buy – an invaluable credibility and awareness boost.

 Social Media Content & Digital Engagement: Beyond paid ads, our organic social media presence will be vital for engagement and retention. We'll revamp the restaurant's Instagram and Facebook pages under the new brand name (@LuiginoBK, for example) and start a consistent content schedule. This will include mouthwatering photos of new menu items (professional-quality shots of that cheese-wheel pasta, the beautiful platings from the chef's tasting menu, cocktails, and the refreshed interior). We'll also post short behind-the-scenes videos perhaps the chef preparing fresh pasta in the morning, or our bartender flaming an orange peel for an amaro cocktail - to emphasize craftsmanship. User engagement will be encouraged via interactive stories (polls like "Which new dish are you most excited to try?") and by re-sharing user-generated content. We want to leverage the fact that diners love to post "Insta-worthy" dishes; we'll even create a branded hashtag (e.g. **#LuiginoGreenpoint** or **#LuiginoNYC**) and feature customers' posts on our page. Since **social media influences dining** choices for half of diners (How to Attract Restaurant Diners with Influencer Marketing - QSR Magazine), keeping our content active and enticing is critical. We'll align content with our promotions and events for example, in the week leading up to the reopening, do a countdown with daily reveals ("3 days to opening: meet our new Raviolo al Uovo!" etc.). On top of this, we'll implement **email marketing** to stay in touch with our customers. We have a database from Naked Dog's reservation system and any past newsletter sign-ups; we'll send a well-designed email announcing the rebrand to all contacts, including perhaps a "Welcome to Luigino" special offer (e.g. a free dessert or 10% off your bill in the first month) to entice a visit. Regular monthly emails will follow, highlighting new menu additions, upcoming events (wine pairing dinners, for instance), and loyalty program news once launched. Additionally, we'll incorporate a customer referral **program** – essentially turning happy customers into marketers. For

 example, we can offer an incentive like: "Refer a friend to Luigino and you both get a free appetizer." This could be tracked with unique referral codes or through a simple "mention referrer's name" system in reservations. Referral programs with clear, attractive rewards (like a free menu item or discount) can harness word-of-mouth effectively (<u>9</u> <u>Ideas to Build a Successful Referral Program for Restaurants - Reelo</u>) (<u>8</u> <u>Best Restaurant Loyalty Program Examples to Increase Customer ...</u>). We will promote this referral offer on receipts and in follow-up thank-you emails after a visit. The combination of active social media engagement, direct email outreach, and referral incentives will help **build a community around Luigino**, encouraging repeat visits and sustained buzz beyond the initial launch phase.

• Meta and Google Ads for Delivery: In addition to branding and dine-in promotions, we'll allocate some ad budget to target the delivery/takeout market specifically. Using Facebook's tools, we can target residents of the high-rise buildings by pinpointing those addresses or a tight radius, and run ads in the evenings with a message like "Hungry? Luigino now delivers authentic Italian right to Greenpoint doors - order direct and get 10% off your first order!" We will also ensure Luigino is highly visible on Google Maps and search – by updating our Google Business profile with the new name (and making sure searches for "Naked Dog" redirect to Luigino), encouraging reviews, and possibly running **Google search ads** for keywords like "Greenpoint Italian restaurant" or "best pasta Greenpoint." Given the local nature, a small spend on Google Ads can capture people actively searching for dinner in our area. We'll monitor conversion rates on our online ordering page to see how effective these delivery-focused ads are.

By deploying this comprehensive marketing mix – **targeted digital ads**, influencer/PR buzz, lively social content, direct customer outreach, and referral incentives – we expect to rapidly raise Luigino's profile and drive both foot traffic and online orders. Importantly, each channel will be tracked with KPIs (clicks, reservations, followers, etc.) so we can adjust in real-time. The marketing plan is designed to create an initial surge around the reopening and then maintain momentum through consistent engagement and offers.

# 4. Grand Reopening Event

The rebranding culminates in a **Grand Reopening event in early August** that will relaunch Luigino to the world. We have two primary approaches to consider for this event: a VIP media preview versus a larger public celebration (or a combination of both). Below we outline the options, their merits, and a cost-benefit analysis for each, along with recommended PR tactics to maximize exposure.

 Option 1: VIP-Only Press Night (Media/Influencer Preview) -This would be an **invite-only evening** a day or two before the official public opening. We'd curate a guest list of approximately 40–60 people including food journalists (Eater, TimeOut, local news), bloggers, influencers, and some neighborhood VIPs (perhaps building managers, community leaders, or loyal customers) to build goodwill. The event would feature a tasting menu of bite-sized versions of our signature dishes and cocktails, so guests can sample widely. **Pros:** This "sneak peek" approach generates exclusivity and hype - influencers and media "crave the sneak peek experience", and when invited early, they're more inclined to attend and showcase it on social media (5 Keys to a Successful Grand Opening Event 5 Keys to a Successful Grand Opening Event - The Power Group) (5 Keys to a Successful Grand Opening Event 5 Keys to a Successful Grand Opening Event - The Power Group). It allows us to personally connect with press in a controlled setting; we can ensure each important guest gets attention from the owner or chef, increasing the chance of positive coverage. It's essentially a dedicated PR event – one branding agency's experience noted that hosting a VIP party before public opening led to over 200 VIPs lined up and tremendous buzz before doors even opened (5 Keys to a Successful Grand Opening Event 5 Keys to a Successful Grand Opening Event - The Power Group). By doing this, we **create brand awareness even** before the restaurant officially opens to the public (<u>5 Keys to a</u>

 Successful Grand Opening Event 5 Keys to a Successful Grand Opening Event - The Power Group). Another benefit: we can get feedback from this soft opening and tweak anything last-minute. Cons: The night itself doesn't bring in revenue (we'll comp food and drinks for attendees), so it's an upfront cost. It also reaches a limited number of people directly (those invited). However, the earned media and social reach from those 50 guests can easily hit tens of thousands of locals when they post and publish stories, which is invaluable.
Estimated Cost: Approximately \\$3,000-\\$4,000 in food, drink, and event setup costs (assuming we provide a generous sampling of menu items, some glasses of prosecco or cocktails, and perhaps gift bags with a small branded token or coupon for a return visit). This cost is essentially our "marketing spend" to get broad press – far cheaper on a per-impression basis than paid advertising if we secure major coverage.

 Option 2: Large Public Opening Event – This would be the first official night open to the public, designed as a celebration for anyone who wants to come. We'd advertise it widely (through our ads, flyers in the neighborhood, and social media). **Pros:** It can generate *immediate* revenue and pack the house. A full restaurant on opening night creates an exciting atmosphere; local residents might be enticed by things like a live music (we could hire an accordionist or small jazz trio to play), special one-night deals (e.g. a welcome aperitivo on the house), or a ribbon-cutting ceremony with the owner to mark the occasion. It's inclusive – regular patrons from Naked Dog and curious neighbors can all join the party, building community goodwill. We could also invite local Greenpoint reporters or politicians to stop by, which might get mentioned in community news. **Cons:** A large crowd can be chaotic; there's a risk that if we're overcapacity or overwhelmed, service could suffer and first impressions might be harder to control. Media attendees in a big crowd might not get special treatment, so a public event on its own could mean less dedicated press interaction (this is why a hybrid – press preview then public opening – is often ideal). Also, any discounts or freebies offered are an expense; for example, if we do "free dessert for all opening night guests," that has a  cost. Estimated Cost: This depends on what we provide. If it's just normal service, costs are covered by revenue. But we likely will budget around \\$1,000-\\$2,000 for extras: entertainment (band or DJ), some free welcome drinks or antipasti, decorations (balloons, etc.). Staff costs will be higher that night (all hands on deck, possibly with some hired event staff). We should also consider a budget for swag – handing out small branded items can make the event memorable (maybe logoed cannoli to-go for first 100 guests, or custom printed tote bags). These could add another \\$500-\\$800. The public event should pay for itself in sales (and then some), especially if we fill all 68 seats multiple times that evening.

• \*Recommended Approach:\*\* *Combine both options:* Host the **VIP Press Preview Night** two nights before opening (e.g. a Wednesday evening), then a **Grand Opening Public Celebration** on Friday night. This way we get the best of both: focused media attention and hype in advance, plus a community-filled grand opening that actually rings the register. The press night coverage and influencer posts will help drive more locals to show up for opening night as well. We will need to calibrate offerings: perhaps keep the public night simpler (focus on execution and let the crowd generate the vibe) since the real "special touches" will have been shown to press already.

#### **PR Strategies for the Launch Events**

To maximize press coverage from these events, we will:

• Send Personalized Invites and Press Kits: For the VIP night, send out formal e-invitations to our curated list, highlighting what makes the night special (first look at new menu by Chef \_\_\_\_, etc.). Include a digital press kit with the story of Luigino, high-resolution photos of the interior and select dishes (so media can publish easily), and an offer to arrange interviews with the owner/chef. A well-crafted press release will accompany this, emphasizing the newsworthy angles (neighborhood development, unique menu experiences, owner's personal story). We'll follow up individually to confirm attendance. As The Power Group (a PR firm) noted, they always aim to secure interviews with key publications' editors around openings (<u>5 Keys to a Successful</u> Grand Opening Event 5 Keys to a Successful Grand Opening
<u>Event - The Power Group</u>) – we'll pitch one-on-one interview spots with Cecilia (the owner) to outlets like the Brooklyn Daily Eagle or Eater; perhaps a local paper might run a profile on her and the restaurant.

• Leverage Social Media During Events: We will have a staff member (or hired social media manager) dedicated to capturing live content during the events. For the press preview, we'll post Instagram stories tagging the attendees (e.g. a boomerang of an influencer twirling pasta, captioned "@foodieXYZ got the first taste of our tableside Cacio e Pepe! #LuiginoLaunch"). This not only shows love to the influencers (who might repost it), but also builds excitement among our followers who see something exclusive is happening. On opening night, we can do an Instagram Live walkthrough, showing the ambiance, the live music, short chats with happy customers – essentially turning the public event into a marketing asset for those who didn't attend.

• **Community Outreach:** To get word-of-mouth in Greenpoint, we'll do a bit of grassroots promotion for the opening. A week prior, we can distribute flyers or small invitation cards in the area (coffee shops, apartment lobbies) announcing "Luigino Grand Opening – [Date] – Join us for live music and a complimentary aperitivo 6-7pm." This local touch can bring in neighbors who might not be on our digital radar. We can also partner with nearby businesses: for instance, a local wine shop or boutique could co-host or cross-promote (their clientele might be our target diners). These community ties not only drive turnout but also endear us to the neighborhood, which is valuable long-term PR.

In terms of **outcomes**, a VIP press night followed by a big public opening gives us multiple "news pegs" to generate buzz. We expect: a flurry of social media posts from influencers and attendees (potential reach in the tens of thousands), and hopefully press articles/reviews in the subsequent days. The cost for these events, while a few thousand dollars, is justified as a marketing investment. We should see a spike in reservations and local awareness immediately after. **In sum**, hosting a **VIP preview** (to

win media and influencer endorsement) and a **grand opening celebration** (to win the community and generate sales) is the optimal strategy. The VIP night yields long-term exposure dividends, while the public event kick-starts revenue and word-of-mouth. This two-phase launch ensures we both **generate press headlines and pack the house**, setting Luigino up for sustained success from Day One.

# 5. New Menu Development & Experiential Dining

A key part of Luigino's rebrand is enhancing the menu with **new signature offerings and interactive dining experiences** that can delight guests and increase average spending. We will preserve Naked Dog's beloved classics (so as not to alienate regulars – e.g., the short rib ravioli that Greenpointers raved about (<u>Italian Restaurant, Cecilia's</u> <u>Version: An Interview with Naked Dog's Owner, Cecilia Di Paola –</u> <u>Greenpointers</u>) will remain on the menu), but we'll elevate the overall culinary program with special additions that reinforce our upscale positioning and give people exciting reasons to visit (and revisit) Luigino.

## Signature Tableside Dishes – Cacio e Pepe and Beyond

One highlight will be our **tableside Cacio e Pepe**. This dish, prepared by finishing hot pasta in a giant wheel of Pecorino Romano cheese, is both a theatrical presentation and a comfort-food classic. Restaurants that do this often become known for it – indeed, one NYC restaurant (aptly named Cacio e Pepe) made this its signature and became a destination for that experience (Cacio e Pepe Restaurant Opens a Second Location in Manhattan). We will offer a tableside cheese-wheel Cacio e Pepe as an off-menu special or as a featured item on certain nights. When a guest orders it, a server or captain will roll out the cheese wheel to the table on a cart, perform the tossing and plating in front of the guests, and perhaps explain the dish's Roman origins. This creates a mini-show in the dining room that tends to catch other tables' attention – often prompting

additional orders ("I'll have what they're having!" effect). It adds an element of **theater** to the meal, which enhances guest enjoyment and willingness to spend. Such interactive touches directly contribute to revenue: industry data shows **experience-based dining options (like tableside preparation) can boost check averages by 30%** (2024\_ holiday restaurant dining trends can serve as a blueprint for 2025) because guests perceive added value and often order these premium items and related add-ons (like a nice wine to pair with that special pasta). We'll price the tableside Cacio e Pepe accordingly (it might be a dish for two people, at a premium price point), and we expect it to become an "Instagrammable" moment that markets itself.

Beyond pasta, we can consider other tableside or interactive elements. For example, a **tableside Caesar salad** (prepared from scratch with a wooden bowl and all the classic ingredients) could be a nod to New York Italian-American tradition – something many classic restaurants do to evoke nostalgia. Or an **Amaro cart**: since we're introducing an expanded Amaro digestif program, we could have a rolling cart with various bottles of Amari; after dinner, a staff member can come by, explain the different flavors, and pour tastes or custom tableside cocktails. This engages guests in a fun way and can upsell post-dinner drinks.

#### **Chef's Tasting Menu**

To appeal to foodies and special-occasion diners, Luigino will offer a **Chef's Tasting Menu** – a multi-course curated journey through our best dishes. This might be a 5-course menu that has some off-menu or seasonal dishes, possibly with an option of wine pairings. By doing a tasting menu, we create an opportunity for guests to splurge on a higher ticket experience (check average booster) and for the chef to flex creativity beyond the regular menu. Many upscale Italian restaurants (and fine dining spots generally) offer tasting menus to showcase their cuisine; it also tends to attract critical attention (reviewers often prefer to sample a tasting menu to understand the chef's range). We'll price ours perhaps around \\$75-\\$90 for 5 courses (higher if including premium ingredients like truffles in season), with an optional wine pairing for +\\$40, for example. Given our 68-seat size, we could limit the tasting menu to, say, 10 covers a night (to manage kitchen timing) or require the whole table participate, etc., to ensure operational feasibility. The presence of a tasting menu solidifies Luigino's status as a **"refined dining" establishment**. Moreover, data indicates **guests are actively seeking multi-course feasts** – 39% list that among desired experiences (2024 holiday restaurant dining trends can serve as a blueprint for 2025) (2024 holiday restaurant dining trends can serve as a blueprint for 2025). So this directly meets that demand. Financially, if even 10% of our diners opt for the tasting on a given night, that significantly raises the evening's revenue versus all à la carte. Plus, tasting menu diners often purchase more aperitifs or digestifs as part of the experience (we'll encourage an opening spritz or closing amaro as part of the journey).

## Enhanced Beverage Program – Amaro Cocktails & Wine

We will broaden our beverage menu in line with the new concept. Specifically, Amaro cocktails and an expanded Italian wine selection will be featured. Naked Dog introduced a late-night bar program with some success (Italian Restaurant, Cecilia's Version: An Interview with Naked Dog's Owner, Cecilia Di Paola - Greenpointers); building on that, Luigino will have a distinctive cocktail list focusing on Italian spirits (think Negroni variations, an Amaro spritz, limoncello-based drinks, etc.). We foresee one signature drink being an "Amaro Sour" with egg white, or perhaps barrel-aging a house Negroni. The Amaro program will also include a curated list of straight Amari for after-dinner, presented with tasting notes. This aligns with current trends of diners appreciating bitter liqueurs and craft cocktails, and it encourages patrons to extend their evening (with an extra drink or two, increasing per-person spend). Since cocktails have high margins, this is financially beneficial. Additionally, our wine list will focus on Italian regions, offering variety at multiple price points – from approachable Sicilian reds by the glass to celebratory Barolos and

Brunellos by the bottle. We could host wine dinners or pairings with the tasting menu to further integrate the beverage experience. The staff will be trained to upsell these beverages appropriately – for example, suggesting an Amaro flight as a fun way to end the meal (perhaps 3 small pours of different Amari). Unique offerings like that create an experience and drive check average up.

#### **Experiential Dining and Its Impact**

All these menu and service additions - tableside preparations, tasting menus, interactive beverage service – feed into creating an "experiential dining" atmosphere. This not only differentiates Luigino from a run-of-the-mill Italian eatery but also has proven effects on guest engagement and spending. As referenced earlier, restaurants providing such experiences see significantly higher revenue and repeat visitation. Tock's data showed restaurants with special experiences got 80% more repeat guests and 90% of guests who try one special experience will return for another (2024 holiday restaurant dining trends can serve as a blueprint for 2025). This is critical: it means our investment in offering a chef's table or tableside dish is not a one-off gimmick, but rather seeds long-term loyalty. A guest who comes for the Cacio e Pepe show might return to try the tasting menu next time, or come back on their birthday because they loved that personal touch. We are effectively turning dining into an event – something people plan for and talk about – rather than just a meal.

In practice, we will schedule certain experiential offerings smartly to maximize impact. For instance, the **chef's tasting menu could be available only on weeknights** (to boost reservations on slower days), or conversely only on weekends (to ensure the kitchen can handle when fully staffed). We might do a special **"Cheese Wheel Wednesdays"** promo where the tableside pasta is highlighted on mid-week nights to draw a crowd on an otherwise quiet evening. By structuring it this way, we spread out interest and keep the buzz going continuously. Finally, we'll market these features heavily in our promotions. Social media posts will show the flame of a cognac being poured into the cheese wheel or a beautiful lineup of tasting menu courses. We expect such imagery and word-of-mouth to attract not just locals but food enthusiasts from other parts of NYC as well. Luigino can become known as *"that place in Greenpoint with the amazing tableside pasta and killer chef's menu."* This reputation, paired with solid execution, will translate to higher average checks, more frequent full bookings, and a competitive edge in the upscale dining scene.

# 6. Delivery & Takeout Expansion

In addition to boosting on-premise dining, Luigino will actively grow its **delivery and takeout business**, especially targeting the influx of residents in Greenpoint's high-rises. The goal is to make Luigino the go-to choice for those nights when locals prefer to dine at home, thereby capturing additional revenue streams beyond our 68-seat capacity.

# Direct Delivery vs. Third-Party Platforms – Strategy and Cost Analysis

We will prioritize **driving orders to our direct online ordering system** (through our website or a dedicated app) to avoid hefty third-party commissions. Major apps like UberEats, Grubhub, and DoorDash typically charge restaurants **20-30% commission per order** (<u>Uber Eats</u> <u>Commission: How Much Does Uber Eats Charge Restaurants? | UpMenu</u>) (<u>Uber Eats Commission: How Much Does Uber Eats Charge Restaurants? | UpMenu</u>). For a \$50 dinner order, that could be \$10-\$15 lost to the platform. Over many orders, this significantly erodes margins. By contrast, handling orders directly means we keep that commission – even after factoring in our delivery costs (courier wages, etc.), the net income per order is higher. For example, if we fulfill 100 delivery orders of \$50 each in a month (~\\$5,000 in sales): using a 25% third-party platform, we'd pay ~\$1,250 in fees, netting ~\$3,750. But if done directly and assuming a \$5 cost per delivery (either paying our driver or a small fee for a service), that's only \$500 in costs, netting ~\$4,500 – a substantial **increase in profit by \$750** for that volume. Clearly, incentivizing customers to order directly is financially wise.

Our strategy will be a hybrid: maintain a presence on third-party apps for visibility (we don't want to miss out on users who only use those apps), but actively encourage and reward switching to direct ordering. On our third-party listings, we may use minimal marketing (since some apps restrict promo text), but we can slip a flyer into each takeout bag that says "**Get 10% off your next order by ordering direct from luigino.com!**" along with a QR code. This way, even if the first order comes via DoorDash, we attempt to migrate that customer to our own platform for next time.

We'll set up a **user-friendly online ordering page** on our website (likely integrated via a service like Toast or ChowNow that charges a flat fee or lower rate). To make direct ordering attractive, we can offer perks such as a first-time discount, a loyalty stamp (e.g., order 5 times, get \\$20 off), or free delivery on orders over a certain amount. As an UpMenu guide suggests, **promoting your own online ordering and offering commission-free incentives** can significantly save on fees and build your customer data (<u>Uber Eats Commission: How Much Does Uber Eats</u> <u>Charge Restaurants? | UpMenu</u>). Capturing customer data is another big advantage of direct orders – we'll know who our regular delivery customers are and can market to them (with emails about specials or loyalty rewards), which third-party platforms typically don't allow.

We will likely still accept orders from third-party platforms during peak times or for new customer acquisition, but possibly with a slightly limited menu or higher menu prices to offset fees (a common practice is marking up items ~10% on apps). Meanwhile, **direct orders will have the full menu and best pricing**. Over time, our aim is to have a majority of delivery sales come through direct channels.

# Reaching High-Rise Residents – Convenience and Promotions

Greenpoint's new residential towers are a key target. Many of these buildings have hundreds of units filled with young professionals or families who likely order takeout frequently. We'll deploy a few tactics to penetrate this market:

• Local Partnerships: We will approach the management or concierge services of nearby luxury buildings (e.g., The Greenpoint, 1 Blue Slip/Eagle Street buildings, etc.) to form partnerships. This could involve us being a featured local business in their resident welcome packets (we can provide a menu flyer and a new resident discount coupon). We could also arrange a "Lobby Tasting" event – for example, setting up a table in the lobby of a large apartment building during an evening, handing out free samples (like small portions of arancini or bruschetta) and a promo code for a first delivery order. This is a direct way to introduce Luigino to residents and encourage trial.

• Exclusive Building Promotions: For certain high-rises, we might offer a specific deal like "Tuesday is [Building Name] Night – residents get 15% off orders." This kind of hyper-local promotion can be disseminated via building email lists or community boards. If coordinating with building management is difficult, we can also target those addresses with direct mail – a nicely designed postcard mailed to each apartment unit with an offer and our contact info. Direct mail may seem old school, but in a high-rise it can be effective because it's tangible and not everyone is bombarded with physical menus anymore.

• Lunch and Weekday Deals: Currently, Naked Dog was primarily a dinner spot. If we can handle it operationally, expanding to weekday lunch delivery could tap into work-from-home residents and nearby offices. We might start a small lunch menu (pasta bowls, paninis, salads) for delivery only, and promote it to local startups or co-working spaces. Promotional angle: "Ditch the deli sandwich – have a restaurant-quality Italian lunch delivered." Even if dine-in lunch isn't

busy enough, delivery lunch might have demand. We could tie in a corporate partnership by reaching out to offices in Greenpoint/Williamsburg (or offering a catering drop-off menu for team lunches).

• **Third-Party App Visibility:** For those using apps, we will ensure Luigino stands out: use high-quality food photos on our profile, encourage satisfied customers to leave positive ratings (perhaps by a prompt like a thank-you note with their delivery asking for a review). A high rating and attractive imagery on apps can lead to more orders. Also, we might utilize the apps' marketing options selectively (e.g., paying for a **featured listing on Grubhub** for Greenpoint for a month around launch, which can boost orders – effectively using the app's audience to convert them into our customers later).

#### **Cost Analysis Considerations**

Investing in our own delivery capabilities means some costs: we may need to hire a dedicated delivery person (or two) especially for peak dinner hours. Alternatively, we could use a service like Relay or Uber's "delivery only" fleet but at a lower commission than full marketplace service. We will analyze order volume to decide. If volume is moderate, one in-house driver at \\$15/hour for the 5-9pm window, plus a part-time driver on weekends, might suffice. The costs include their hourly wage, perhaps a small budget for gas or bike maintenance if using a company scooter/bike, and insurance considerations. However, given the margin saved per order (20-30%), even 5-6 orders per night covers the driver's wage. As volume grows, adding more drivers or expanding delivery radius could be justified.

We'll also need to invest in proper **packaging** that keeps food quality high (insulated bags, branded containers that prevent leakage and maintain heat). A consistent issue with upscale food delivery is ensuring it arrives in good condition. We may have to tweak some menu items for delivery (e.g., pack sauces separately for pasta to toss at home, or offer only pizzas/pastas that travel well). The goal is to have an excellent reputation for delivery, not just dine-in.

## **Targeted Promotions & Local Partnerships**

We touched on building partnerships. Additionally, we can team up with other local businesses for cross-promotion. For instance, a local brewery that doesn't serve food might stick our flyer on their tables and we reciprocate by offering their beer on our menu – and maybe doing "Order Luigino to [Brewery]" nights. Or partner with Greenpoint's waterfront parks during summer: perhaps sponsor a movie night in the park and offer a picnic package for pick-up (exposure in exchange for a small donation).

We will also track delivery data closely. If certain buildings show high order frequency, we might further cater to them with tailored offers (like a loyalty program specifically for their residents). We'll use postal code data or customer address clustering to identify our top delivery zones.

From a revenue perspective, expanding delivery could significantly grow overall sales, especially on weeknights when table turnout might be lower. Off-premise dining accounted for **over 40% of all restaurant sales in 2022 and is projected to exceed 50% by 2025** (<u>100 Restaurant</u> <u>Industry Statistics for 2023 | UpMenu</u>). We want to ensure Luigino captures its fair share (or more) of that trend. By actively promoting direct delivery in the neighborhood, we aim to increase our delivery order count by, say, 20-30% within the first 3 months post-relaunch. If done right, delivery could form a substantial secondary income stream with healthy margins (thanks to saved commissions), boosting our overall profitability.

In summary, our delivery/takeout expansion strategy focuses on **convenience, local targeting, and margin management**: making it easy for nearby customers to order (directly), giving them reasons to choose us (promos, unique offerings, trust in quality), and doing so in a way that preserves our profits (minimizing third-party fees). This will extend Luigino's reach beyond the 68 seats, effectively allowing us to "serve" the equivalent of another small restaurant's worth of customers virtually.

# 7. Loyalty & Customer Retention Programs

Attracting new customers is only half the battle – we also want to **retain guests and encourage frequent returns**. To this end, Luigino will implement a modern loyalty program and potentially a VIP club tier for our most valuable patrons. These initiatives will incentivize repeat visits (or orders), build a community of regulars, and reward customers for their loyalty, ultimately boosting lifetime customer value.

## **Digital Loyalty Program Feasibility and Design**

We plan to launch a **digital loyalty program** accessible via our website or a mobile app (or even just phone number/email at checkout if we keep it simple). Given the tech-savvy demographic of our target market, a digital program is ideal - no paper punch cards to lose; instead, customers can earn and redeem rewards seamlessly. Many restaurants have adopted such programs - in fact, about 75% of restaurant operators have loyalty programs in place (The Hottest Restaurant & Consumer Dining Trends in 2024), so it's become a standard expectation. We want to design ours in a way that stands out and aligns with what different customer segments value. According to industry insights, different age groups prefer different perks from loyalty schemes: for example, 72% of Gen Z in the US care most about free menu items, while 30% of Millennials look for VIP perks or exclusive access (The Hottest Restaurant & Consumer Dining Trends in 2024). With this in mind, we'll structure Luigino's program with a mix of **immediate rewards (free** items) and exclusive experiences.

A possible structure:

- Earning: Customers earn points for each dollar spent (for example, 1 point per \$1). We might accelerate earnings for certain actions, like 2x points on Monday-Wednesday to drive off-peak visits, or bonus points for trying the tasting menu or referring a friend. Points will accumulate in their account (we'll use a POS-integrated loyalty software to track this). Online orders and in-person dining both count, which will also encourage direct online ordering as we can integrate it (this is a benefit that third-party apps wouldn't give).

- Rewards: We can set a threshold like 100 points = \\$10 off, or allow points to be redeemed for specific items ("cash in 50 points for a free dessert or 150 for a free entree," etc.). Importantly, we will include some experiential rewards: members could redeem a large chunk of points for something like a *Chef's table reservation guaranteed* or *invite to a special members-only wine tasting event*. This ties into the idea of a VIP club (see next section) but using the same loyalty infrastructure. Another attractive reward for high point earners could be priority reservations (e.g., loyalty members get the ability to book prime slots on short notice if we hold a table or two). This resonates with that Millennial stat where a notable portion values VIP access (The Hottest Restaurant & Consumer Dining Trends in 2024).

- Sign-up incentive: To get people on board quickly, we'll offer a welcome gift for joining – perhaps a free appetizer on their next visit or 20 bonus points upon sign-up. This lowers friction to join, and we can announce this in our marketing (e.g., "Join Luigino Rewards and enjoy a free tiramisu on us!").

The feasibility is high since many POS systems (Toast, Square, etc.) have built-in loyalty modules. Costs are usually a reasonable monthly fee or per-transaction fee. The expected benefit is increased visit frequency. If a customer knows they are, say, just 20 points shy of a reward, they may choose Luigino over another option to hit that reward. Over time, this can gently lock in a portion of our clientele to prefer us out of habit and incentive.

We will monitor the program's usage and be ready to tweak the offerings. For example, if few people redeem for the exclusive events but everyone redeems for dollars off, we may recalibrate point values. Or if the program uptake is slow, we might enrich the rewards temporarily to entice participation.

## VIP Club for High-Value Customers

For our top-tier regulars – those who dine very frequently or spend significantly (perhaps local business owners who entertain clients, or just ardent fans) – we'll consider a **VIP Club** that offers special privileges beyond the standard loyalty program. This could be an **invite-only tier** of the loyalty program (e.g., once someone spends X amount in a year, they get "Luigino Gold" status). Perks for VIPs might include: priority reservation access (like the ability to get a table even on short notice or during peak times, essentially jumping the line), a dedicated concierge contact (the general manager's email for special requests), complimentary extras when they dine (amuse-bouche or petit fours labeled as VIP courtesy), and invitations to **exclusive events** such as menu preview dinners or wine tastings with the chef and sommelier. We might also give VIPs a custom **membership card** (physical or digital) and perhaps a gift around the holidays (e.g., a Panettone or a bottle of wine with a thank-you note – those personal touches cement loyalty).

Such VIP programs make customers feel truly valued and seen. For instance, research shows **30% of Millennials seek VIP access** and exclusive experiences as loyalty rewards (<u>The Hottest Restaurant &</u> <u>Consumer Dining Trends in 2024</u>) – our VIP tier would directly cater to that desire for status recognition. If implemented, we expect this to increase not only retention but also average spend (members might strive to maintain status by ensuring they hit thresholds each year, and they might bring friends more often to show off their VIP perks).

We should analyze feasibility: do we have enough "whales" to justify this? Likely a handful at first, but as our profile grows, we could nurture more. We don't want to give away too much value, but since perks are mainly preferential treatment or low-cost extras, the cost is low while the loyalty impact is high. One caution: we must ensure the VIP perks (like priority seating) don't alienate new customers – we'll manage it discreetly (e.g., hold one table in reserve for VIPs, but not at the expense of an empty dining room).

#### **Retention Communication & Feedback Loops**

Loyalty also comes from engagement and showing customers we care beyond their dollars. We will implement a **post-visit follow-up** system: after a customer dines (or after a first delivery), we send a thank-you email, maybe with a short survey or simply encouraging an online review if they loved it. If someone provides feedback or has an issue, we address it personally – a swift recovery can actually increase loyalty (turning a disappointed guest into a loyal advocate by making it right).

Our program will also celebrate **customer milestones** – like birthdays or anniversaries. We can prompt customers to input their birthday when signing up for the loyalty program. Then we'll send an automated "Happy Birthday from Luigino – enjoy a complimentary dessert when you celebrate with us this month!" This not only brings them in with friends (additional revenue) but builds an emotional connection.

Similarly, if we notice a formerly frequent customer hasn't visited in a while, we could send a "We miss you – here's 20% off your next visit" offer. The loyalty platform data will help identify such patterns.

In terms of retention metrics, we'll look at our **repeat visit rate** and aim to increase it steadily. If currently (as Naked Dog) perhaps 30% of customers were regulars, we want to push that higher by X months post-rebrand. We will track how many loyalty sign-ups we get (target, for example, converting 50% of diners to members in first 3 months). Given that **loyalty members often increase their spending by 20% or more when properly engaged** (industry anecdotal evidence), the payoff is significant.

To summarize, **Luigino Rewards** (our loyalty program) and a potential **Luigino VIP Club** will be cornerstones of our retention strategy. By rewarding guests with tangible benefits (discounts, freebies) and intangible ones (exclusivity, recognition), we create a cycle where customers feel appreciated and motivated to return frequently. The program will also give us valuable data on customer preferences and behavior, which can inform future marketing and menu decisions. In the competitive NYC dining scene, building a cadre of loyal regulars is like having a stable revenue foundation – it will sustain the restaurant through

seasonal ebbs and flows and generate priceless word-of-mouth referrals.

# 8. Financial Projections & Revenue Growth Modeling

In this section, we'll project the expected financial impact of the rebranding and new initiatives, including incremental revenue growth and costs. All projections will be based on realistic assumptions and data from similar cases, aiming to outline a 6–12 month outlook post-relaunch. We will also detail the investment required (rebranding costs, marketing spend, event costs) and how those will be recouped through increased profitability.

#### **Revenue Increase Projections**

\*Baseline:\*\* First, establish a baseline. Let's assume Naked Dog's current annual revenue (pre-rebrand) – for illustrative purposes – is about \\$X (we'd use actual figures if available, but let's say \\$800,000/year which is roughly \\$66,000 per month, just as a starting point, given a 68-seat restaurant with decent fill rate). This includes on-premise dining and some takeout.

With the rebranding and strategies, we expect growth from multiple channels:

• Increased Foot Traffic & Higher Dining Volume: Through marketing and press, we anticipate more customers. For example, if Naked Dog averaged 50 covers on a weeknight, maybe we can raise that to 60; on weekends from maybe 80 covers to a full 100 (just hypothetical). That might be a ~20% increase in diners served. Part of this is attracting new guests from the high-rises and other parts of NYC who hadn't visited before.

• **Higher Average Check:** The introduction of the chef's tasting menu, more appetizer and dessert sales from enhanced menu, and a stronger

 beverage program will likely boost the average spend per guest. If previously the average check was say \\$50, we might increase that to \\$55-\\$60 through upsells like cocktails and desserts and the availability of pricier options (tasting menu might be \\$90+ for those who opt in). Let's conservatively estimate a 10% increase in average check among regular diners.

• **Delivery/Takeout Growth:** By tapping the delivery market, we add incremental sales that don't depend on seat count. Suppose Naked Dog did \\$5k/month in delivery. We might aim to double that to \\$10k/month by aggressive local marketing and being open more hours for delivery. Off-premise's share of revenue could grow from ~8% to ~15% of total sales, given the national trends towards off-premise dining (<u>100</u> <u>Restaurant Industry Statistics for 2023 | UpMenu</u>).

• **Retention Effects:** Improved loyalty might mean more frequent visits from the same customers, effectively raising revenue per customer annually. For example, a loyal customer who used to come 3 times a year might come 5 times a year if enticed by the program and new events.

Combining these, a reasonable projection is a **20–30% increase in gross revenue within 6-12 months** of the rebrand, provided execution goes as planned. This aligns with growth seen in similar scenarios – note that one restaurant growth handbook suggests well-run establishments with these tactics can see **3-4% growth month-over-month, equating to** ~**36-48% annual growth** (The Complete Restaurant Growth Handbook for 2024). Our target is in that range but on the cautious side since we're in a mature market (NYC). For the first 3 months, growth might be steep (people checking out the new spot), then stabilize to a steadier increase.

 \*Numeric Example:\*\* If baseline \\$66k/month, a 25% boost would bring it to ~\\$82.5k/month. Over 12 months, that turns an \\$800k/year into \\$1.0M/year business. This extra \\$200k could come roughly from: \\$100k from more dine-in customers, \\$50k from higher spend per customer, \\$50k from expanded delivery – again, ballpark allocation.

## **Cost Breakdown of Rebranding & Marketing Efforts**

Implementing this strategy entails upfront and ongoing costs. Key expenditures include:

#### • Rebranding Costs (One-time):

• Signage and Collateral: New exterior sign fabrication and installation (~\5,000), printing new menus (~\500), logo redesign and graphic design work (~\1,000 if using a freelancer/agency), updating decor (paint, decor items maybe \3,000-\5,000 depending on scope), and staff uniforms (~\1,000 for a set of quality uniforms).

• Website overhaul: Possibly \\$1,000-\\$2,000 for a new website design reflecting Luigino branding and integrating the reservation/ordering system.

These one-time rebrand costs could sum to around
\$10,000-\\$15,000. This is an investment that we amortize over the years of use of the new brand.

• Marketing & Advertising Spend: We plan Meta ads at \\$1,500/month for at least 3 months (~\\$4,500 total initial campaign). If we do any print or local ads, add a few hundred. We might also allocate some budget to a PR consultant to help get media coverage (could be \\$2,000 as a short-term contract or pay-by-results). Influencer comped meals are accounted as COGS but negligible in cash. So let's estimate \**\$7,500** for a robust 3-month marketing push (including ads, PR assistance, content creation costs).

 After the initial push, we can taper digital ad spend to, say, \\$800/month for maintenance, focusing on retargeting and special promos (this would be covered by the increased cash flow from higher sales).

Grand Reopening Events: As outlined, maybe \\$3,000 for VIP night
+ \\$2,000 for public event. Call it \\$5,000 total for launch events.

• **Operational Improvements:** If we're adding a loyalty software, that might be \$200/month = \$2,400/year. A reservation system like

• Tock/OpenTable has fees (maybe \\$200-300/month), but we likely already had something, so marginal increase if any. Additional staff training sessions might incur some overtime or trainer cost (budget a small amount, \\$500).

• Delivery infrastructure: maybe buying a motor scooter or thermal bags (\\$500) and initial costs for a driver (though that's ongoing labor cost, covered below).

\*Total initial investment (first 3 months): Roughly
\$25,000-\\$30,000\*\* (branding \$12k + marketing \$7.5k + events \$5k + misc \$2-3k). We should ensure we have cash or financing for this.

## **Projected ROI and Profitability Timeline**

With a 25% revenue increase scenario, how quickly do we recoup that \\$25k investment? If monthly revenue increases by \\$16k (from \\$66k to \\$82k), and assuming a profit margin of, say, 10-15% at baseline, the incremental revenue likely has a higher marginal profit (because fixed costs remain similar). Even after considering food and labor costs for serving more customers, much of that extra revenue contributes to profit. Roughly, if we net 20% on incremental revenue (just an assumption for margin on additional sales), \\$16k extra sales yields \\$3.2k additional profit per month. At that rate, pure payback of \\$25k is ~8 months. However, this doesn't account for improved margin through direct delivery (which increases profit on those sales by eliminating commission) and possibly slight price tweaks. Also, it's likely that as word-of-mouth spreads, we might get closer to 30% growth (\\$20k extra a month), which would shorten payback.

Another viewpoint: That \$25-30k is  $\sim 3-4\%$  of annual sales (if we hit \$1M). That's a very reasonable marketing investment for a rebrand.

We can also consider specific KPIs:

• **Customer Acquisition Cost (CAC):** With \$7.5k marketing over 3 months and suppose we attract 500 new distinct customers in that time (not unrealistic between online and foot traffic), CAC = \$15 per new

• customer. If their average spend is \$60 and they come even twice a year, revenue per acquired customer in first year is \$120, which far exceeds \$15 cost, making it profitable.

 Increase in Delivery Profit: By shifting say \$5k/month from third-party to direct, we save ~25% of that in fees – that's \\$1.25k/month saved, essentially straight to bottom line, which over a year is \\$15k increased profit from delivery alone.

## **Profitability Projections**

Profit margins should improve after rebranding, despite some increased costs (like a bit more labor for service polish, loyalty discounts, etc.), because:

- Higher sales = better absorption of fixed costs like rent.
- More alcohol sales boost margin (booze has higher margin than food).
- Direct orders recoup previously lost commission fees.
- We might do slight menu price adjustments in line with the upscale positioning (e.g., if we raise prices  $\sim$ 5% on some items to reflect the enhanced value, many customers might not mind, contributing directly to profit).

Thus, if Naked Dog's net profit was, say, 5-8% of sales (typical in industry), we could aim for Luigino's net profit to be 10%+ of the higher sales within a year, effectively doubling profit in absolute terms. For example, 8% of 800k was \\$64k/year; now maybe 10% of 1,000k is \\$100k/year, which well covers the initial \$25k investment and provides healthy return going forward.

We will of course watch expenses: the marketing spend will taper to normal levels, and variable costs (ingredients for freebies, etc.) will be monitored to ensure promotions are driving more revenue than cost.

One factor: We might slightly increase payroll (more staff or hours to handle more volume and provide top-notch service). That can eat into

margin if not matched with revenue growth. We've accounted for perhapsa delivery driver cost and maybe an extra server on weekends. Those arebuilt into the idea that our capacity use is increasing.

Given our projections, by month 6 we expect to see a clear upwards trend in monthly revenue, and by month 12, Luigino should be noticeably more profitable than Naked Dog was, with all rebrand costs recouped and a higher ongoing revenue base.

We will prepare a more detailed financial model spreadsheet (not shown here) to plug in various scenarios (e.g., what if only 10% growth vs 30% growth, what if costs run higher) to ensure even in a conservative case the business remains healthy. But overall, the combination of increased volume, average check, and delivery efficiency suggests a strong positive ROI on the rebranding project.

To ground this with a comparison: A case study from Owner.com noted restaurants focusing on direct customer relationships and marketing often see steady compounding growth, whereas relying on third-parties yields slimmer gains (<u>The Complete Restaurant Growth Handbook for 2024</u>). We are choosing the former path, which should yield that ~40% annual growth mark if all goes well. If we realize even half of that (20%), we're doing well above industry average (restaurant sales nationally might grow just ~5-10% in a good year for a single unit).

In summary, financially we're looking at an initial investment in the tens of thousands that sets the stage for potentially a few hundred thousand dollars in additional revenue over the next year, which is a very attractive payoff. We'll keep an eye on **key financial KPIs**: monthly sales growth, food & labor cost percentages (to ensure we maintain margins while growing), and marketing ROI (sales lift per dollar spent). Our expectation is that by 12 months in, Luigino's revenue trajectory and profitability will firmly justify the rebranding effort, providing a stronger financial foundation for the future (and maybe even considering expansion or a second location if success is beyond expectations).

# 9. Execution Timeline & Implementation Strategy

A phased execution plan from June through August (and beyond) will ensure all elements of the rebrand and expansion roll out smoothly. Below is a step-by-step timeline with key milestones, deliverables, and responsible parties. We also outline the **Key Performance Indicators (KPIs)** we will track to measure success at each stage.

# June (Preparation Phase)

• **Early June:** Finalize all rebranding materials. This includes approving the new **logo and branding kit** (fonts, colors), printing new menus, and ordering the new exterior sign (fabrication can take a couple of weeks). Begin interior touch-ups (painting, decor changes) during off hours or a brief closure if needed. Kick off staff training programs – conduct meetings with staff to introduce the new brand story, go over service upgrades, and start menu education (the chef should by now have finalized new menu items and recipes for tasting menu, etc., so staff can taste and learn them). Also in early June, set up the technical infrastructure: update our POS with the loyalty program integration, build the online ordering page on our website (coordinate with a web developer to have it live by end of June), and set up social media accounts under the Luigino name (we can start posting teaser content as Naked Dog is "under renovation" or similar messaging).

• **Mid June:** Soft-launch some elements quietly to test systems. For example, open the online ordering in beta and have friends/family place test orders to ensure workflow is smooth. Possibly do a *friends & family dinner* as a trial run of the new menu and service style – essentially a **soft opening** where invited guests dine (with feedback forms after). This will help work out any kinks in timing, recipe execution, or service training. Meanwhile, submit our event permit if needed for the grand opening (if we'll have music on sidewalk or such) and lock in any vendors (musicians, extra rental glassware, etc.). By mid-June we

• should also send out **Save-the-Date notices** to press/influencers for the VIP night in July (without revealing all details yet, just to get on their radar).

• Late June: Ramp up marketing announcements. Begin the digital ad campaign 2-3 weeks before opening: locals will start seeing Facebook/Instagram ads teasing "Luigino - Coming in July to Greenpoint (formerly Naked Dog)." Post a press release on PR Newswire or directly email it under embargo to key journalists so they have time to plan coverage. Continue daily staff briefings; ensure all new uniforms have arrived and do a "dress rehearsal" with staff in uniform, performing the new tableside service among each other to build confidence. The physical space should be mostly ready - schedule installation of the new sign and any exterior changes for the very end of June or first days of July (close to the reveal). At the end of June, publicly announce the temporary closure for final renovations (if we need to close a few days to turn over to Luigino fully). Ideally, have a **soft opening weekend** at end of June or very start of July for invited neighbors and regulars as a thank you – this can generate positive word-of-mouth and also help staff fully get into the groove before the critical press scrutiny.

# July (Relaunch and Marketing Push)

• Early July (Relaunch as Luigino): Officially switch over all branding on July 1. Naked Dog's website and social media should redirect or rebrand to Luigino on this day, with an announcement post: "Hello, Luigino! We are excited to announce our new name and look..." etc. Update online listings (Google, Yelp, OpenTable) with the new name and images. Starting from reopening day, monitor operations closely – managers should ensure each service is up to new standards, and gather staff feedback daily. Begin **loyalty program enrollment**: train hosts/servers to invite every guest to join the new Luigino Rewards (perhaps with a tablet at the host stand or a QR code on the check presenter). Since July tends to be a bit slower in NYC (with many away on weekends), we'll use this time to really focus on each guest, turning • them into repeat customers.

• Mid July (Marketing/PR Peak): Host the VIP Press Preview Event (likely mid-July, e.g., a Wednesday or Thursday night, about 1-2 weeks before public event). Execute it as planned: special menu, meet-and-greet, media kits ready. Following this event, aggressively follow up on press coverage – send thank-you notes to attendees, answer any questions they have for their articles, and monitor for published pieces. Around this time, run a **targeted email campaign** to our old customer list formally introducing Luigino and highlighting the grand opening date. Continue running Facebook/Instagram ads, perhaps updating creatives to show "Now Open – Grand Opening August X." We'll also push user engagement on social: e.g., a giveaway contest "Follow and tag a friend for a chance to win a free dinner for two at our Grand Opening event." This can boost our follower count and spread awareness.

• Late July (Final Promo and Adjustments): By late July, we should see initial press hits (maybe an Eater mention of our opening, etc.) amplify these on our social media ("We're in the news!" with links). Evaluate initial weeks of operations: identify if any menu items are underperforming or if any service elements need tweaking before the big opening rush. This is also the time to brief all staff on Grand Opening logistics: assign roles for the event (who greets VIPs, who manages the line if any, etc.). If reservations for opening night are open, we should be filling up by now (if demand is too high, consider a second night of "opening specials" to spread out crowd). Ensure all supplies are stocked for the event and the upcoming potentially busy month (no one wants to 86 a popular dish during opening week due to supply issues). Essentially, late July is about fine-tuning and **building crescendo** – lots of social media activity, maybe paid boosted posts like "RSVP for our Opening Party." If doing any local press advertising (like an ad in the Greenpoint Gazette or a sponsored post on Greenpointers blog), it should run this week.

# August (Grand Opening & Beyond)

• Early August (Grand Opening Event and High Season): Host the Grand Reopening Public Event in the first week of August (perhaps a Thursday or Friday to maximize attendance, or a weekend event). This is the climax of our launch: execute it flawlessly. After the event, immediately leverage the momentum: post event photos on social media (people having fun at Luigino, the ribbon cutting with the owner, etc.), encourage attendees to share their experiences online (maybe a hashtag contest for best photo of the night), and continue engaging with any press that covers the event. In early August, we should also start seeing an uptick in regular reservations as curious diners come to check us out – manage the reservation book to accommodate VIP loyalty members and new guests carefully. Possibly extend hours if demand calls for it (e.g., maybe add Sunday dinner if previously closed, etc., to capitalize on interest).

• **Mid August:** By mid-month, review performance against KPIs for the initial period. How many covers per night are we doing vs last year? Are delivery orders picking up? How many loyalty sign-ups so far (maybe aim for 200+ members by mid-August)? Also look at online reviews that have come in since opening – address any negative ones promptly to maintain a good reputation. Continue modest advertising to keep us in people's feeds. We might launch a **weekday promotion** in mid-August to sustain momentum (like a Tuesday wine night discount) once the initial novelty has passed. Also, evaluate the influencer impact: maybe invite a second wave of micro-influencers who didn't come initially, to keep content flowing.

• Late August: Use this time to solidify retention: send out the first loyalty reward emails (e.g., "You've earned a free appetizer – come redeem it!") to get repeat visits. Internally, meet with the team to discuss any adjustments to scheduling or inventory now that we have a month of data under the new concept. It's also time to plan for fall – perhaps begin thinking of a September event (like participating in NYC Restaurant Week or hosting an end-of-summer Italian BBQ) to keep us • in the conversation.

## **Key Performance Indicators (KPIs)**

To ensure we stay on track and can measure success quantitatively, we'll monitor the following KPIs month by month:

• **Revenue Growth:** Track total revenue monthly and compare to last year. We aim for +20% after 6 months. Also track by segment: dine-in vs delivery sales. We expect delivery sales to comprise, say, 15% of total by end of year, up from (for example) 10% now.

• **Customer Acquisition & Traffic:** Monitor number of covers (diners) served per week. A specific metric is **average nightly cover count**, aiming to see that rise (especially on traditionally slow nights). Also foot traffic proxies like inquiries or walk-ins per night.

• CAC (Customer Acquisition Cost): For our paid campaigns, compute CAC = ad spend / number of new customers (we can estimate new customers by unique new loyalty sign-ups or new online ordering users). Keep CAC in a target range (e.g., <\$20). Also track **ROAS** on ad campaigns (target at least 3:1 revenue to ad spend (Facebook Ads for Restaurants in 2024 (Ultimate Guide) | UpMenu)).

• **Social Media Engagement:** Follower count on Instagram (aim to grow by X% after launch, e.g., from 2k to 5k in three months), average likes/comments per post (indicating interest), and use of our hashtag. Also track any influencer posts reach (if possible).

• **Press & PR Metrics:** Number of press mentions or reviews. Our goal might be at least 5 pieces of coverage in reputable outlets by end of August (e.g., Eater, TimeOut, local blogs). Also note the sentiment and key quotes from these (for use in marketing).

• **Reservation Metrics:** Table booking trends, including **average lead time of reservations** (are people booking further in advance, indicating high demand?), and reservation conversion rate if we use online booking (how many searches convert to bookings). • **Customer Feedback & Ratings:** Average rating on Yelp/Google in July/Aug vs before. We'd like to maintain or improve it (e.g., go from 4.5 to 4.6). Also the number of reviews – an influx of new positive reviews is a sign of increased happy customers. Additionally, any feedback from surveys or comment cards.

• Loyalty Program Engagement: Number of loyalty members signed up; redemption rate of rewards (% of points that convert to redemptions); repeat visit rate of members vs non-members (to gauge loyalty impact). For instance, track if loyalty members visit 2+ times in 3 months on average.

• **Delivery Expansion Metrics:** Proportion of delivery orders coming direct vs third-party (target to shift at least 50% direct by 6 months). Also delivery order frequency from top buildings (to see if our targeting yields regulars). Monitor average delivery time and customer satisfaction on that front (to ensure our service is competitive with big apps).

• **Cost Metrics:** Keep an eye on marketing spend as % of sales (it will be higher initially, then we'd like it to normalize under say 5-7% of sales). Also any variance in food cost or labor cost % if the new menu or service has impact; ideally, maintain food cost % within budget even with new items (watch things like waste on tasting menu prep, etc.).

Throughout implementation, weekly meetings will be held to review ongoing KPIs and adjust tactics as necessary. This agile approach means if, for example, we see lots of traffic but not enough conversion to sales, we adjust our offerings or marketing message; or if delivery isn't picking up, we increase promotions there.

By the end of August, we expect to see a clear upwards trend in our KPIs – more guests, higher sales, active loyalty membership, and growing local buzz. Success will ultimately be measured by **sustained revenue growth and improved customer sentiment**. If targets are not being met by certain checkpoints, we'll pivot – the plan is actionable but also flexible. For instance, if influencer outreach underperforms, we might increase paid social ads or host another event to drum up interest. In conclusion, this timeline ensures that from **June's groundwork to the big August splash**, every week is utilized to build towards a successful rebrand launch. By carefully monitoring progress with KPIs, we can celebrate wins and address shortcomings promptly. The structured yet dynamic execution will help Luigino not only launch with fanfare but maintain that momentum into the all-important fall season and beyond, ultimately achieving the primary objective: **increased revenue and foot traffic through effective rebranding, marketing, PR, and operational excellence**.

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